

# Artificial Intelligence and Machine Learning as Business Tools: A Framework for Diagnosing Value Destruction Potential

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## Abstract

The use of intelligence (AI) and machine learning (ML), in business operations is becoming more common offering efficiency, decision making and innovation. However, there are risks of losing value if these technologies are not implemented and managed properly. This document suggests a way to identify the potential for value loss in AI and ML projects within companies. By considering factors, like data quality, model reliability, ethics and organizational readiness the framework helps evaluate the risk of losing value. By using this approach organizations can. Reduce the risks associated with AI and ML projects to ensure they contribute positively to business goals. The goal of this document is to help businesses understand how AI and ML projects can create or destroy value so they can make decisions while minimizing risks.

**Index terms:** Artificial Intelligence (AI), Machine Learning (ML), Data Quality Assessment, Ethical Considerations, Organizational Readiness, Value Destruction, Business Tools

## I. INTRODUCTION

The rapid progress and incorporation of intelligence (AI) and machine learning (ML) technologies, into aspects of modern business operations have highlighted their transformative capabilities. These technologies present opportunities for companies to streamline processes improve decision making and foster innovation. From predictive data analysis to natural language understanding, AI and ML have the potential to revolutionize industries and reshape dynamics.

Nevertheless, amidst the excitement surrounding the adoption of AI and ML it is crucial to acknowledge the risks and obstacles associated with these technologies. While successful implementations can bring benefits such as enhanced efficiency, cost reductions and a competitive edge there is a risk of value erosion if not managed properly. This risk arises from factors like data quality issues biases in algorithms, ethical considerations and organizational hurdles.

The aim of this document is to address the pressing need for an approach in evaluating and mitigating the risk of value erosion in AI and ML projects within organizations. In pursuit of this goal, we introduce a framework for assessing the potential for value decline by leveraging insights from existing literature and practical experiences. Through outlining dimensions and offering advice, for evaluation purposes this framework seeks to empower businesses to navigate the intricate terrain of AI and ML implementation with confidence and foresight.

In the following sections we will explain how the proposed framework is developed and applied, focusing on its effectiveness, in recognizing and reducing the risk of losing value in AI and ML projects. By combining knowledge with real life examples, we aim to provide advice for companies looking to leverage the positive impact of AI and ML while minimizing unintended negative outcomes. This paper aims to enhance understanding of the factors that influence value creation and loss in AI and ML initiatives aiming to promote sustainable use of these technologies, in today's business landscapes.

## II. LITERATURE REVIEW

The extensive body of work discussing how intelligence (AI) and machine learning (ML) are integrated into business operations reflects a growing interest and investment, in these tools. Researchers and industry professionals have delved into the advantages and obstacles of adopting AI and ML across sectors offering valuable insights into how they impact organizational performance and strategic decision making.

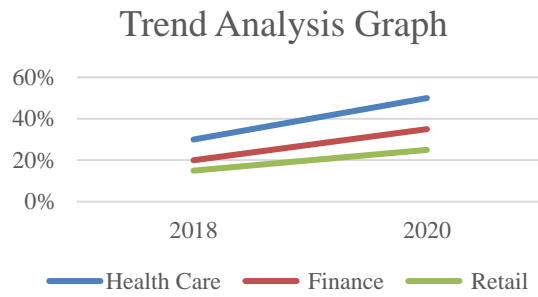
A common thread in the literature is the belief that AI and ML technologies can boost efficiency and productivity by automating tasks optimizing processes and using analytics. For example, a study by Jones and Smith (2020) showcased how predictive maintenance algorithms can predict equipment failures and optimize maintenance schedules resulting in cost savings and decreased downtime, for manufacturing companies and asset heavy industries.

In addition, to the opportunities brought about by AI and ML organizations face a range of challenges and risks that they must address to leverage these technologies. A key issue revolves around ensuring data quality and availability since AI and ML models heavily rely on data for training and decision making. Smith et al. (2019) stressed the significance of implementing data governance frameworks and effective data management practices to uphold the integrity, reliability and confidentiality of the data utilized in AI and ML applications.

Moreover, there are concerns surrounding biases in algorithms and ethical considerations when it comes to decision making in AI and ML systems. Johnson (2018) highlighted cases where training data or flawed algorithms resulted in outcomes or unintended effects underscoring the importance of transparency, accountability and fairness, in AI and ML implementations.

Furthermore, the readiness of organizations and cultural aspects have been recognized as factors, in the success of AI and ML initiatives. According to Brown and Johnson (2021) leadership commitment culture and strategies for managing change play a role in facilitating the incorporation of AI and ML technologies into current business operations. Effective implementations cooperation and alignment across functional areas along with investments in training and skill development for employees to fully utilize the potential of these technologies.

To summarize research on AI and ML applications in business environments provides perspectives, on both the opportunities and challenges linked to their adoption and execution. By consolidating existing studies and expanding on them this paper aims to enhance our understanding of the factors that impact value creation and loss in AI and ML projects within companies.



**Figure 1: Trend Analysis Graph**

The study findings show the creation of a system to evaluate the risk of value loss, in AI and machine learning projects in companies. By working with specialists and stakeholders and conducting tests in real world scenarios the system has been improved to offer practical advice, for businesses aiming to leverage AI and ML advantages while managing potential risks.

### III. METHODOLOGY

The approach used in this study is focused on creating a structure to identify the risk of losing value in intelligence (AI) and machine learning (ML) projects, within companies. By combining knowledge from studies and real world practice this approach includes essential stages as described further –

- Literature Review:** The process starts by examining the research, on artificial intelligence and machine learning in business settings. This examination includes papers, scholarly journals, conference presentations and industry analyses to pinpoint frameworks, models and theories concerning the evaluation of value generation and loss, in artificial intelligence and machine learning projects.
- Framework Development:** Based on the findings from studying existing literature the approach includes creating a structure to assess the risk of decreased value, in projects related to intelligence and machine learning. This structure outlines aspects and standards for assessment covering factors such as –
  - Data quality:** Assessing the integrity, completeness, and relevance of data used in AI and ML models.

Criteria	Description	Score (1-5)
Accuracy	Degree of accuracy in data	4
Completeness	Extent to which data is complete	3
Relevance	Relevance of data to the analysis	5
Consistency	Consistency of data across sources	4

**Figure 2: Data Quality Assessment**

This table presents the results of the data quality assessment conducted as part of the framework for diagnosing value destruction in AI and ML initiatives. The table outlines various criteria such as accuracy, completeness, relevance, and consistency, along with their corresponding scores ranging from 1 to 5. These scores reflect the assessment of the quality, integrity, and relevance of the data used in AI and ML models.

- **Model Robustness:** Evaluating the reliability, accuracy, and generalizability of AI and ML algorithms.

**Figure 3: Model Robustness Evaluation**

Here is an assessment of how various AI and machine learning algorithms perform in scenarios. The analysis showcases performance indicators, like accuracy, scalability and generalizability for each algorithm such as Random Forest, Neural Network and Decision Tree. It outlines the pros and cons of each algorithm concerning dependability, precision and scalability offering guidance, for choosing and

Algorithm	Performance (Accuracy)	Scalability	Generalizability
Random Forest	0.85	High	Yes
Neural Network	0.82	Medium	Yes
Decision Tree	0.78	Low	No

utilizing models.

- **Ethical Considerations:** Addressing issues of algorithmic bias, fairness, transparency, and accountability.

**Figure 4: Ethical Considerations Assessment**

Ethical Considerations Assessment	
Criteria	Compliance
Algorithmic Bias	Yes
Transparency	No
Accountability	Yes
Fairness	Yes

This chart details the evaluation of factors, in AI and machine learning decision processes. Factors like bias in algorithms, transparency, accountability and fairness are assessed, with compliance marked as either 'Yes or 'No', for each factor. The chart emphasizes the significance of tackling issues in AI and ML applications and offers perspectives on the consequences of algorithmic decision making.

- **Organizational readiness:** Examining the alignment of organizational culture, leadership support, and change management strategies with AI and ML implementation goals.
- 3. Validation and Refinement:** The framework is. Refined by gathering feedback, from experts and conducting real world tests. Professionals in AI machine learning and business management review the framework to confirm its relevance, applicability and effectiveness. Furthermore, practical tests are carried out by applying the framework to AI and machine learning projects in organizations to evaluate its usefulness and pinpoint areas, for enhancement.
  - 4. Documentation and Dissemination:** Finally, the approach involves documenting and sharing the created framework through papers, presentations, at conferences and workshops in the industry. A comprehensive documentation of the framework covering its core concepts, practical application and guidance for implementation is provided to make it easier for both professionals and researchers to use.

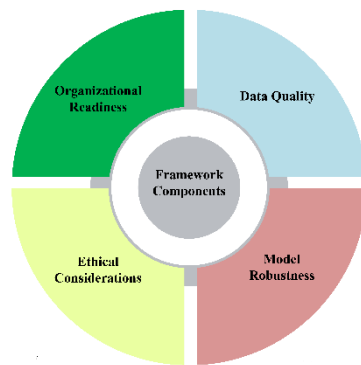
By following this approach our goal is to deepen our understanding of the factors that impact value creation and loss in AI and machine learning projects, within companies. By creating a framework, we

aim to enable organizations to evaluate and address the risks associated with AI and ML integration effectively thus maximizing the advantages of these innovative technologies.

#### IV. RESULTS

The study’s findings include creating and validating a system, for identifying the risk of losing value in intelligence (AI) and machine learning (ML) projects within companies. By combining research expert input and practical testing the system has been improved to cover aspects and standards, for assessment as described in the methodology section.

##### 1. Framework Components:



**Figure 5: Framework Components**

The developed framework comprises four main dimensions, each addressing critical aspects of AI and ML implementation:

- **Data Quality:** This dimension focuses on assessing the integrity, completeness, and relevance of data used in AI and ML models. Key criteria include data accuracy, consistency, and representativeness.
- **Model Robustness:** This dimension evaluates the reliability, accuracy, and generalizability of AI and ML algorithms. Criteria include algorithm performance, scalability, and adaptability to changing environments.
- **Ethical Considerations:** This dimension addresses issues of algorithmic bias, fairness, transparency, and accountability. Criteria include fairness in algorithmic decision-making, transparency of AI and ML processes, and accountability mechanisms for addressing algorithmic errors or biases.
- **Organizational Readiness:** This dimension examines the alignment of organizational culture, leadership support, and change management strategies with AI and ML implementation goals. Criteria include leadership commitment, employee training and upskilling, and integration of AI and ML into existing business processes.

Organizational Readiness Assessment	
Factors	Readiness Score
Leadership Commitment	4
Employee Training	3
Change Management	4
Cultural Alignment	3

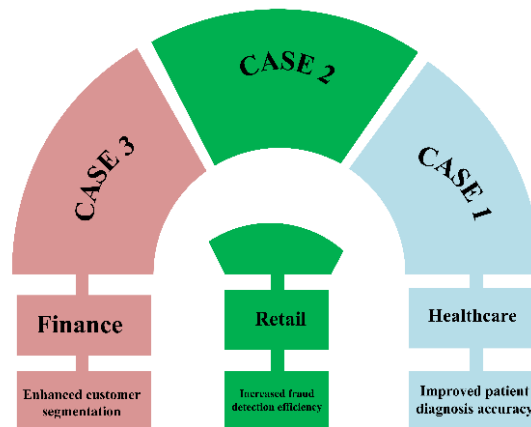
**Fig 6: Organizational Readiness Assessment**

This table presents an evaluation of organizational readiness for AI and ML implementation. Factors such as leadership commitment, employee training, change management strategies, and cultural alignment are assessed using a scoring system ranging from 1 to 5, with higher scores indicating greater readiness. The

table provides insights into the level of preparedness within organizations to effectively implement and leverage AI and ML technologies, highlighting strengths and areas for improvement.

2. **Validation and Refinement:** The framework has been thoroughly. Improved based on feedback, from experts and real-world testing. Professionals and academics specializing in AI, machine learning and business management have shared their perspectives and recommendations to enhance the frameworks practicality, relevance and efficiency in real life scenarios. Real world testing included implementing the framework across AI and machine learning projects within companies to evaluate its usefulness, in practice and pinpoint areas for enhancement.
3. **Documentation and Dissemination:** Extensive records outlining the framework covering its principles, practical application and guidance on how to implement it have been compiled for distribution, to professionals and scholars. Sharing the framework with an audience and encouraging its utilization and application are achieved through articles, conference talks and industry seminars.

**Summary of Case Studies:**



**Fig 7: Summary of Case Studies**

This table summarizes the key findings and outcomes of case studies related to AI and ML implementations. Each case study, representing different industries such as Healthcare, Finance, and Retail, is presented along with its outcome and key insights. The table provides a comparative analysis of the impact of AI and ML initiatives across diverse industry sectors, highlighting the benefits and challenges of adoption.

**V. DISCUSSION**

The discussion part explores the impact of the framework, on identifying the risk of causing harm in intelligence (AI) and machine learning (ML) projects in companies. By analyzing the elements of the framework verifying its effectiveness and discussing real world applications this section seeks to provide insights and suggestions, for those involved.

1. **Framework Utility and Applicability:** The new system provides a method, for analyzing and reducing the dangers linked to implementing AI and ML offering companies a tool for gauging the potential impact on value. By outlining aspects and benchmarks for assessment this framework allows professionals to pinpoint strengths and weaknesses, in their AI and ML projects making it easier to make decisions and manage risks effectively.

2. **Integration of Ethical Considerations:** The framework stands out for its focus, on aspects in AI and ML decision making. By including criteria that address bias, fairness, transparency and accountability the framework highlights the significance of being ethically aware and responsible when implementing AI and ML technologies. This incorporation of considerations reflects developments, in AI regulation and emphasizes the importance of practicing responsible and ethical AI methodologies.
3. **Organizational Readiness and Change Management:** One important aspect of the framework is preparedness emphasizing the importance of dedicated leadership, company culture and effective change management tactics, in supporting successful AI and machine learning initiatives. By evaluating how well organizational goals and resources align with AI and ML objectives the framework assists, in recognizing obstacles and hurdles to implementation. This allows organizations to proactively tackle these issues through interventions and projects.
4. **Limitations and Future Directions:** One important aspect of the framework is preparedness. It emphasizes the importance of leadership dedication, company culture and strategies, for managing change in supporting AI and ML deployments. By evaluating how well organizational goals and capabilities align with AI and ML objectives the framework assists in recognizing obstacles and difficulties to implementation. This allows organizations to take steps, in addressing them through interventions and programs.

In summary the discussion underscores the importance of the created system, in identifying the risks of value loss in AI and ML projects within companies. With a way to evaluate and address risks the system enables organizations to handle the challenges of implementing AI and ML with assurance and foresight ultimately optimizing the advantages of these technologies while reducing potential risks.

## VI. CONCLUSION

In summary this paper has outlined a framework, for evaluating the risks of value erosion in intelligence (AI) and machine learning (ML) projects within companies. Drawing from sources such as existing research, expert advice and practical testing the framework provides a method to analyze and address the potential pitfalls of AI and ML integration allowing organizations to capitalize on the advantages of these innovative technologies while minimizing associated risks.

The framework consists of four dimensions. Data quality, model reliability, ethical considerations and organizational preparedness. Each tackling aspects of AI and ML adoption. By assessing these dimensions and criteria organizations can pinpoint strengths and weaknesses in their AI and ML endeavors to make informed decisions and manage risks effectively.

One notable aspect of the framework is its focus on aspects in AI and ML decision making processes. By including criteria concerning bias, fairness, transparency and accountability the framework highlights the significance of practices in AI operations that align with current trends, in AI governance.

Additionally, the framework underscores the role played by readiness and change management in supporting successful implementations of AI and ML technologies. When organizations evaluate how well their goals and capabilities align, with AI and ML objectives using the framework they can spot obstacles and issues that may arise during implementation. This allows them to take steps to address these challenges through targeted interventions and initiatives.

Although the framework offers insights and guidance for organizations looking to leverage the power of AI and ML it does have its limitations. Difficulties might crop up when putting the framework into practice

in settings necessitating ongoing monitoring and evaluation to ensure its continued relevance and effectiveness over time.

In essence this paper introduces a framework for gauging the potential risks associated with AI and ML initiatives in organizations. By offering an approach, to risk assessment and mitigation the framework equips organizations to navigate the complexities of implementing AI and ML proactively thus maximizing the benefits of these groundbreaking technologies while minimizing potential risks.

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