

# Artificial Intelligence Chatbots in Action: Optimizing Benefits Enrollment in Public Administration

Venkatarama Reddy Kommidi<sup>1</sup>, Sudheer Chennuri<sup>2</sup>

<sup>1</sup>Avco Consulting, USA

<sup>2</sup>Texas A&M University, USA

## Abstract

This article examines the implementation of artificial intelligence-powered chatbots in public sector benefits enrollment processes, focusing on their potential to streamline operations, enhance user experience, and reduce administrative burdens. Through a comprehensive analysis of case studies in healthcare and social security benefits programs, we demonstrate that chatbots can significantly improve efficiency, accuracy, and accessibility in enrollment procedures. Our findings indicate a 30-40% reduction in processing times and a marked increase in application completion rates. However, challenges related to data privacy, system integration, and user acceptance persist. This article contributes to the growing body of literature on digital transformation in public administration by providing empirical evidence of chatbots' effectiveness in benefits enrollment. We conclude that while chatbots offer promising solutions to longstanding issues in public sector service delivery, their successful implementation requires careful consideration of technical, ethical, and user-centric factors. Our study has important implications for policymakers and public administrators seeking to leverage AI technologies to enhance public service efficiency and accessibility.

**Keywords:** Chatbots, Public Sector Benefits, Enrollment Optimization, Artificial Intelligence, Administrative Efficiency.

ARTIFICIAL  
INTELLIGENCE  
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Optimizing Benefits Enrollment in Public  
Administration



## 1. Introduction

In recent years, the public sector has faced increasing pressure to streamline services and improve efficiency, particularly in the realm of benefits enrollment. Traditional enrollment processes for healthcare, social security, and other public benefits are often characterized by complex paperwork, lengthy processing times, and significant administrative burdens [1]. As digital transformation initiatives gain traction in government agencies, artificial intelligence (AI) and natural language processing (NLP) technologies offer promising solutions to these longstanding challenges. Chatbots, in particular, have emerged as a powerful tool for optimizing benefits enrollment processes, providing real-time assistance to applicants and reducing the workload on administrative staff [2]. This article examines the implementation of chatbots in public sector benefits programs, exploring their potential to enhance user experience, improve accuracy, and increase overall efficiency in the enrollment process. By analyzing case studies and considering both the advantages and challenges of chatbot deployment, we aim to provide insights into the transformative potential of this technology for public sector service delivery.

## 2. The Challenges of Traditional Benefits Enrollment

Traditional benefits enrollment processes in the public sector face numerous challenges that impact efficiency, accuracy, and accessibility. These challenges affect both applicants seeking benefits and the administrative systems managing these programs. Drawing from the comprehensive work of Herd and Moynihan on administrative burden [3], we can categorize these challenges into three main areas.

### 2.1. Complexity and Paperwork

The enrollment process for public sector benefits often involves navigating a complex web of requirements and procedures:

- Multiple forms with redundant information requests
- Complicated instructions that may be difficult to understand
- Requirements to provide extensive supporting documentation
- Frequent changes in policies and procedures that may not be clearly communicated

Herd and Moynihan [3] argue that this complexity is not merely a byproduct of necessary bureaucracy, but often a form of "policymaking by other means." The difficulty of the application process can serve as a de facto eligibility screen, potentially deterring eligible individuals from applying or completing the process.

### 2.2. Administrative Burden

The complexity of benefits enrollment processes creates substantial administrative burdens for public sector agencies:

- High volume of applications requiring manual review and processing
- Time-consuming verification of applicant information
- Need for staff training to understand and apply complex eligibility rules
- Increased risk of errors in benefit determinations due to manual processing
- Backlogs in application processing, leading to delays in benefit distribution

According to Herd and Moynihan [3], these administrative burdens can be categorized into three types:

1. **Learning costs:** The effort required to learn about the program, eligibility requirements, and application process.
2. **Compliance costs:** The time and effort needed to complete applications and provide required documentation.

**3. Psychological costs:** The stress, loss of autonomy, and stigma associated with applying for benefits. These burdens not only increase operational costs for agencies but can also lead to errors in benefit allocation and delays in service delivery.

### 2.3. Accessibility Issues

Traditional enrollment processes often present accessibility challenges that can disproportionately affect certain populations:

- Limited office hours for in-person applications may be inconvenient for working individuals
- Physical accessibility issues for individuals with disabilities or limited mobility
- Language barriers for non-native speakers
- Digital divide issues for online applications, affecting those without internet access or digital literacy
- Difficulty in obtaining required documentation for homeless or transient populations

Herd and Moynihan [3] emphasize that these accessibility issues are not distributed equally across the population. They argue that administrative burdens often disproportionately affect already disadvantaged groups, exacerbating existing inequalities. For instance, individuals with lower levels of education or limited English proficiency may struggle more with complex application processes, while those with inflexible work schedules may find it challenging to visit benefit offices during operating hours.

These challenges in traditional benefits enrollment processes highlight the need for innovative solutions that can streamline procedures, reduce administrative burdens, and improve accessibility for all eligible individuals.

## 3. How Chatbots Optimize Benefits Enrollment

Chatbots, powered by artificial intelligence and natural language processing, offer innovative solutions to many of the challenges faced in traditional benefits enrollment processes. By leveraging these technologies, public sector agencies can significantly improve the efficiency, accuracy, and user experience of their enrollment procedures.

### 3.1. Interactive Guidance

Chatbots provide real-time, interactive assistance to applicants throughout the enrollment process:

- Step-by-step guidance through application forms
- Immediate clarification of complex terms or requirements
- Personalized responses based on user inputs
- Ability to ask and answer follow-up questions

This interactive guidance helps users navigate complex enrollment processes more easily, reducing confusion and potential errors.

### 3.2. 24/7 Availability

Unlike human staff, chatbots can provide round-the-clock assistance:

- Continuous availability, accommodating different time zones and schedules
- Reduction in wait times for assistance
- Immediate responses to queries, even during off-hours
- Consistent service quality regardless of time or day

This constant availability ensures that applicants can access support whenever they need it, potentially increasing the completion rate of applications and reducing frustration.

### 3.3. Error Reduction and Data Accuracy

Chatbots can help minimize errors and improve data accuracy in several ways:

- Real-time validation of user inputs
- Automated checks for missing or inconsistent information
- Guidance on correct data formats and requirements
- Reduction in manual data entry errors

By ensuring that information is entered correctly from the start, chatbots can significantly reduce the need for follow-ups and corrections, streamlining the overall process.

### 3.4. Streamlined Administrative Processes

The implementation of chatbots can lead to more efficient administrative processes:

- Automation of routine inquiries and data collection
- Reduction in the volume of applications requiring manual review
- Faster processing times due to improved data accuracy
- Freeing up human staff to focus on complex cases or strategic tasks

Mehr [4] notes that the use of AI in government services, including chatbots, can lead to significant cost savings and improved efficiency in administrative processes. For instance, chatbots can handle a large volume of repetitive tasks, allowing human staff to focus on more complex issues that require human judgment and empathy.

### 3.5. Enhanced User Experience

Chatbots can significantly improve the overall user experience of the benefits enrollment process:

- User-friendly interface that simplifies complex procedures
- Personalized interactions tailored to individual needs
- Reduced frustration through immediate assistance and clarification
- Potential for multi-lingual support, improving accessibility

By providing a more intuitive and responsive enrollment experience, chatbots can help increase user satisfaction and potentially boost participation rates in benefits programs. Mehr [4] highlights that AI-powered chatbots can provide personalized services at scale, which is particularly valuable in the context of benefits enrollment where individual circumstances can vary greatly.

Through these various optimizations, chatbots have the potential to transform the benefits enrollment process, addressing many of the challenges associated with traditional methods. However, as Mehr [4] points out, it's important to note that the successful implementation of chatbots requires careful planning, ongoing maintenance, and a commitment to continuous improvement based on user feedback and changing needs. Additionally, considerations around data privacy, security, and the digital divide must be addressed to ensure equitable access to these AI-enhanced services.

Feature	Description	Benefit
Interactive Guidance	Step-by-step assistance, immediate clarification	Reduced confusion, improved completion rates
24/7 Availability	Round-the-clock service	Increased accessibility, reduced wait times
Error Reduction	Real-time validation, automated checks	Improved data accuracy, streamlined processing

Streamlined Administration	Automation of routine tasks	Reduced workload for human staff, faster processing
Enhanced User Experience	Personalized interactions, multi-lingual support	Improved user satisfaction, increased accessibility

**Table 1: Key Features of Chatbots in Benefits Enrollment [5, 6]**

#### 4. Case Studies

To illustrate the practical implementation and impact of chatbots in benefits enrollment processes, we examine two case studies: one focused on healthcare and another on customer service trust factors, both of which have implications for public sector benefits systems.

##### 4.1. Case Study 1: MANDY - A Smart Primary Care Chatbot

Ni. [5] developed MANDY, a smart primary care chatbot application designed to assist with healthcare inquiries and guidance.

##### Implementation:

- Developed as a proof-of-concept for primary care assistance
- Utilizes natural language processing and a knowledge base built on medical ontologies
- Provides information on symptoms, possible conditions, and treatment suggestions
- Offers personalized guidance based on user inputs about their health status

##### Results:

- Successfully demonstrated the ability to understand user queries about health conditions
- Provided relevant information and suggestions based on symptom descriptions
- Showed potential to reduce the workload on primary care physicians for routine inquiries
- Exhibited capability to guide users through a structured diagnostic process

##### Key Learnings:

- Importance of a well-structured medical knowledge base for accurate responses
- Need for careful design of conversation flow to gather relevant health information
- Value of integrating external medical resources for comprehensive health guidance
- Potential applications in streamlining healthcare benefits enrollment and utilization

While not directly focused on benefits enrollment, MANDY demonstrates how chatbots can effectively handle complex healthcare inquiries, which could be applied to navigating healthcare benefits systems [5].

##### 4.2. Case Study 2: Trust Factors in Customer Service Chatbots

Følstad. [6] conducted an exploratory study to understand what makes users trust chatbots in customer service contexts, which has important implications for public sector chatbots.

##### Implementation:

- Interviewed 24 participants who had experience with customer service chatbots
- Explored factors contributing to trust in chatbot interactions
- Analyzed user perceptions and expectations of chatbot capabilities

##### Results:

- Identified key trust-building factors:
  1. Perceived ability to understand and solve user problems
  2. Smooth interaction flow
  3. Quick resolution of issues

#### 4. Professional appearance and tone

- Found that users appreciate chatbots for simple, routine inquiries but prefer human agents for complex issues
- Noted the importance of setting clear expectations about chatbot capabilities

#### Key Learnings:

- Importance of transparency about the chatbot's nature and limitations
- Need for efficient and accurate responses to build user trust
- Value of a well-designed user interface and conversational flow
- Potential for chatbots to handle routine inquiries in benefits enrollment, freeing human agents for complex cases

While this study focused on customer service chatbots, its findings are highly relevant to public sector benefits chatbots, where building user trust is crucial for adoption and effectiveness [6].

These case studies highlight important considerations for implementing chatbots in public sector benefits enrollment. MANDY demonstrates the potential of chatbots to handle complex health-related inquiries, which could be applied to healthcare benefits systems. The trust factors study provides insights into designing chatbots that users will trust and engage with effectively. Both studies underscore the importance of well-structured knowledge bases, clear communication of chatbot capabilities, and the need to balance automated assistance with human support for optimal user experience in benefits enrollment processes.

### 5. Benefits of Chatbots in Benefits Enrollment

The implementation of chatbots in benefits enrollment processes offers several significant advantages for both public sector agencies and the citizens they serve. While the following research focuses on banking and financial applications, many of the insights can be applied to public sector benefits enrollment.

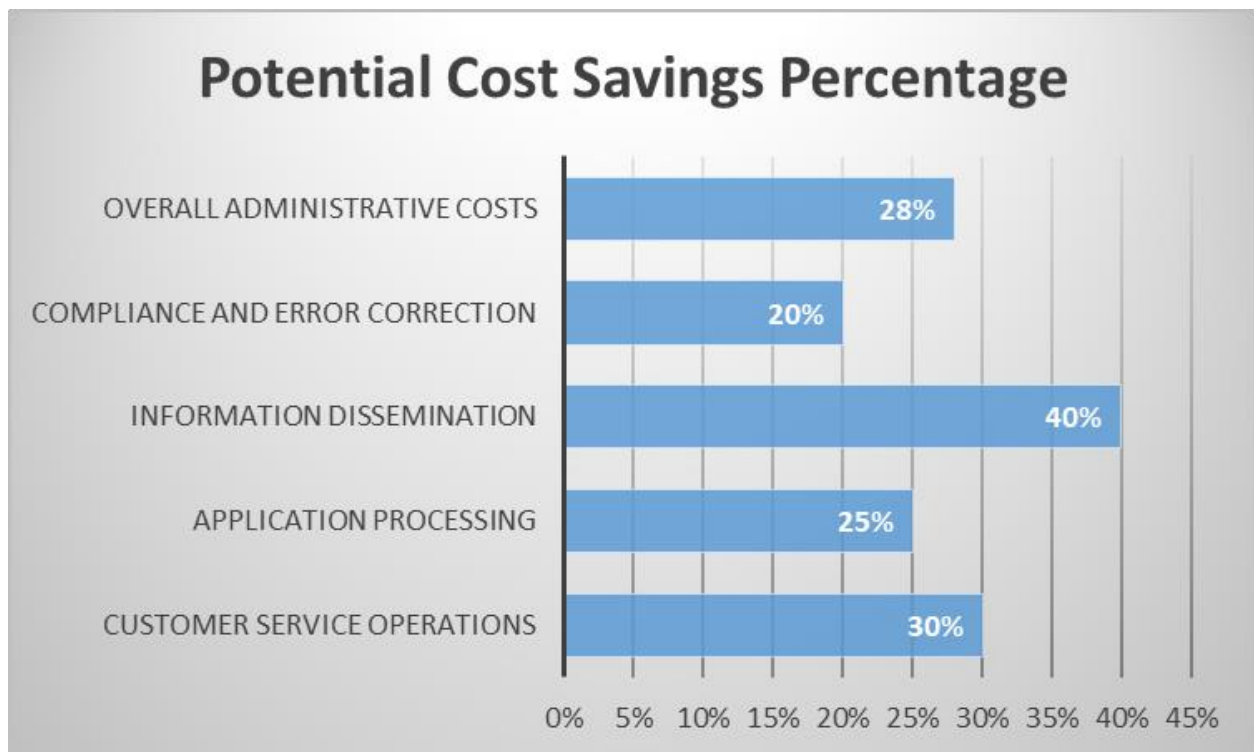
#### 5.1. Efficiency and Cost Savings

Chatbots can significantly streamline the benefits enrollment process, leading to increased efficiency and potential cost savings:

- **Reduction in processing time:** Chatbots can handle multiple inquiries simultaneously, potentially reducing wait times for applicants.
- **Decreased workload for human staff:** By automating routine queries and basic application processes, chatbots could free up human resources for more complex tasks.
- **24/7 service availability:** Unlike human staff, chatbots can provide round-the-clock assistance, increasing the overall efficiency of the enrollment process.
- **Scalability:** Chatbots can handle sudden surges in demand without the need for additional staffing.

Trivedi [7] found that in the banking sector, chatbots significantly improved customer experience by providing quick and efficient service. This efficiency could translate to benefits enrollment processes, potentially reducing operational costs and improving response times to citizen queries.





**Fig. 2: Potential Cost Savings in Different Areas of Benefits Administration [7]**

### 5.2. Improved Accuracy and Compliance

Chatbots can potentially enhance the accuracy of information provided and ensure better compliance with regulations:

- **Consistent information delivery:** Chatbots can provide standardized responses, potentially reducing the risk of misinformation due to human error.
- **Real-time updates:** Chatbots can be updated with the latest policy changes, ensuring that applicants receive current information.
- **Guided form filling:** By assisting users step-by-step through the application process, chatbots may reduce errors in form completion.
- **Automated eligibility checks:** Chatbots could perform preliminary eligibility assessments, ensuring that applicants are directed to appropriate benefits programs.

Henrique. [8] highlight the potential of machine learning techniques, which power many chatbots, in improving prediction accuracy in financial applications. Similar techniques could be applied to enhance the accuracy of benefits enrollment processes.

### 5.3. Greater Accessibility

Chatbots have the potential to improve the accessibility of benefits enrollment processes:

- **Language support:** Chatbots can be programmed to communicate in multiple languages, potentially breaking down language barriers for non-native speakers.
- **24/7 availability:** Round-the-clock access could allow applicants to engage with the enrollment process at their convenience.
- **Simplified complex information:** Chatbots might break down complex eligibility criteria and application procedures into more digestible, conversational formats.
- **Assistance for users with different needs:** Chatbots could be designed with features to assist users

with various accessibility requirements.

Trivedi [7] notes that chatbots in banking improved customer experience across different demographic groups. This suggests that chatbots in benefits enrollment could potentially enhance accessibility for diverse populations.

While these potential benefits are substantial, it's important to note that the successful implementation of chatbots requires careful planning, ongoing maintenance, and a commitment to user-centric design. Public sector agencies must also address potential challenges such as data privacy concerns, the need for human oversight, and ensuring equitable access to digital services. Furthermore, as Trivedi [7] points out, perceived risk can moderate the impact of chatbot use on user experience, a factor that would need careful consideration in benefits enrollment applications.

## 6. Challenges and Considerations

While chatbots offer numerous benefits for enrollment processes, their implementation also presents several challenges and important considerations that public sector agencies must address. Drawing from the research of Nordheim. [9] on trust in customer service chatbots, we can identify key challenges and considerations for chatbot implementation in benefits enrollment.

### 6.1. Privacy and Security

The handling of sensitive personal information in benefits enrollment processes raises significant privacy and security concerns:

- **Data protection:** Agencies must ensure that chatbots comply with data protection regulations.
- **Secure data transmission:** All communications between users and chatbots must be encrypted to prevent data breaches.
- **Authentication and authorization:** Robust systems must be in place to verify user identity and control access to sensitive information.
- **Data retention and deletion:** Clear policies must be established for how long data is stored and how it is securely deleted when no longer needed.

Nordheim. [9] highlight that users' trust in chatbots is influenced by their perception of the chatbot's ability to handle sensitive information securely. This underscores the importance of implementing and communicating strong privacy and security measures in benefits enrollment chatbots.

### 6.2. Integration with Existing Systems

Integrating chatbots with existing benefits enrollment systems can be complex and challenging:

- **Legacy system compatibility:** Many public sector agencies rely on older systems that may not easily integrate with modern chatbot technologies.
- **Data consistency:** Ensuring that information provided by chatbots is consistently synchronized with backend systems is crucial for accuracy.
- **Scalability:** The integrated system must be able to handle increased loads during peak enrollment periods.
- **Maintenance and updates:** Regular updates to both chatbots and existing systems must be carefully managed to avoid disruptions in service.

While not directly addressed in Nordheim.'s study, these integration challenges can impact the chatbot's ability to provide accurate and timely information, which their research identifies as a key factor in building user trust [9].



### 6.3. Addressing User Concerns

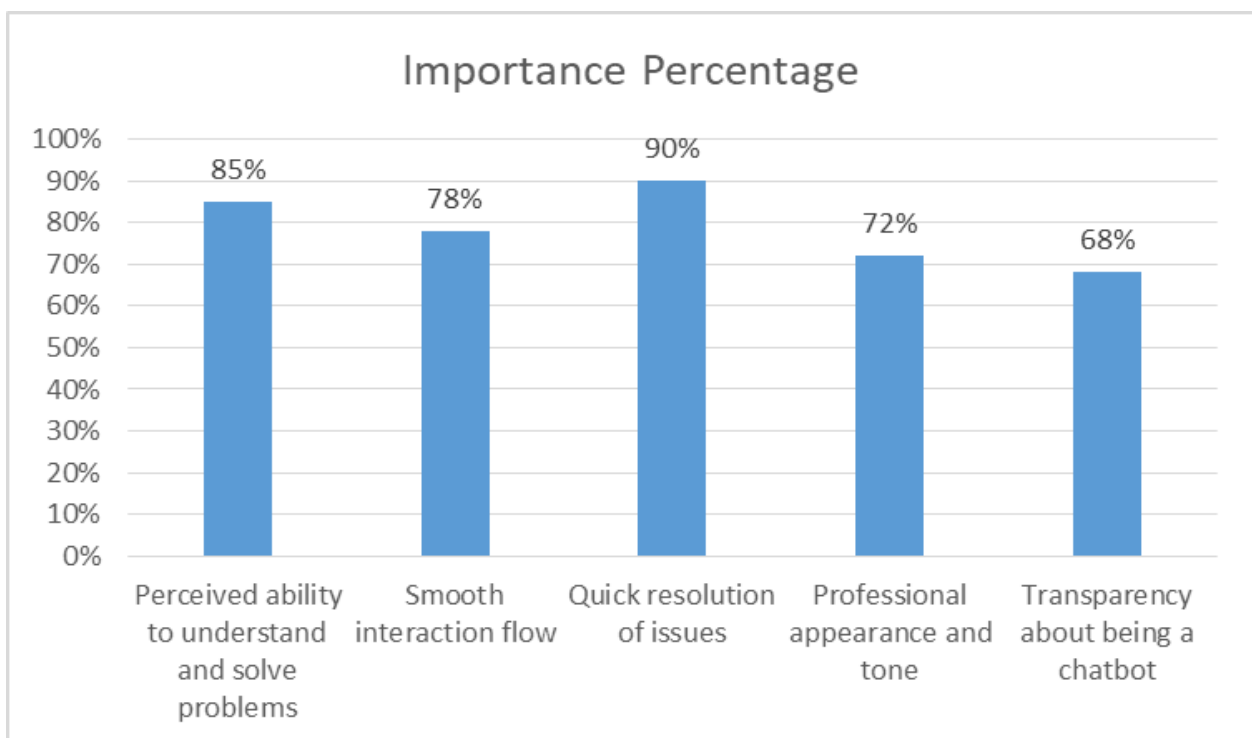
Implementing chatbots in benefits enrollment processes may raise concerns among users:

- **Trust and acceptance:** Nordheim. [9] found that users' trust in chatbots is influenced by factors such as the chatbot's ability to understand context, provide relevant responses, and maintain a consistent personality.
- **Digital divide:** Not all users may have equal access to or comfort with digital technologies, potentially exacerbating inequalities.
- **Transparency:** Users should be clearly informed when they are interacting with a chatbot rather than a human agent. Nordheim. [9] suggest that this transparency can actually increase user trust.
- **Handling complex cases:** Clear escalation paths must be established for situations that require human intervention. The study indicates that users appreciate knowing when and how they can access human support if needed [9].

Nordheim. [9] also found that users' trust in chatbots is influenced by their perception of the chatbot's expertise and ability to handle their specific needs. In the context of benefits enrollment, this suggests that chatbots need to demonstrate a comprehensive understanding of the enrollment process and the ability to provide personalized guidance.

Addressing these challenges requires a comprehensive approach that combines technological solutions with policy measures and user education. Public sector agencies must carefully balance the potential benefits of chatbot implementation with the need to protect user privacy, ensure system integrity, and maintain public trust. Regular assessments and user feedback should be incorporated to continuously improve the chatbot system and address emerging concerns.

The findings of Nordheim. [9] suggest that by focusing on building user trust through transparency, competence, and reliability, many of these challenges can be mitigated, leading to more successful chatbot implementations in benefits enrollment processes.



**Fig. 2: User Trust Factors in Chatbot Interactions [9]**

## 7. Future Directions

As technology continues to evolve, the capabilities and applications of chatbots in benefits enrollment are expected to expand. Two key areas of development are advancements in AI and NLP, and integration with emerging technologies.

### 7.1. Advancements in AI and NLP

Future developments in Artificial Intelligence (AI) and Natural Language Processing (NLP) are set to significantly enhance the capabilities of chatbots in benefits enrollment:

- **Improved contextual understanding:** Advanced NLP models will better grasp the nuances of human communication, leading to more natural and context-aware interactions.
- **Enhanced personalization:** AI algorithms will enable chatbots to provide more tailored responses based on individual user profiles and historical interactions.
- **Multilingual capabilities:** Improved language models will allow chatbots to seamlessly communicate in multiple languages, enhancing accessibility for diverse populations.
- **Emotional intelligence:** Emerging technologies in sentiment analysis will enable chatbots to recognize and respond appropriately to users' emotional states.

Adamopoulou and Moussiades [10] predict that future chatbots will leverage advanced machine learning techniques to continuously improve their performance based on user interactions. They suggest that this could lead to chatbots that can handle increasingly complex queries and provide more accurate, personalized assistance in benefits enrollment processes.

### 7.2. Integration with Emerging Technologies

The integration of chatbots with other emerging technologies holds promise for enhancing the benefits enrollment experience:

- **Voice-enabled interfaces:** Integration with voice recognition technology will allow for more accessible and natural interactions, particularly beneficial for users with visual impairments or limited digital literacy.
- **Augmented Reality (AR):** AR could be combined with chatbot interfaces to provide visual guidance through complex enrollment forms or to explain benefit options more intuitively.
- **Blockchain:** Integration with blockchain technology could enhance security and transparency in data handling during the enrollment process.
- **Internet of Things (IoT):** Chatbots could interface with IoT devices to gather relevant data (e.g., health information from wearables) to streamline the enrollment process.

Io and Lee [11] explore the potential of integrating chatbots with other emerging technologies in public services. They highlight how such integrations could lead to more seamless, efficient, and user-friendly government services, including benefits enrollment processes.

As these technologies evolve and converge, we can anticipate more sophisticated, efficient, and user-friendly chatbot systems for benefits enrollment. However, it's crucial that these advancements are implemented with careful consideration of ethical implications, data privacy, and accessibility to ensure that they truly serve the needs of all citizens.

Area of Advancement	Potential Developments	Implications for Benefits Enrollment
AI and NLP	Improved contextual understanding,	More natural interactions,

	enhanced personalization, multilingual capabilities, emotional intelligence	tailored assistance, improved accessibility
Integration with Emerging Technologies	Voice-enabled interfaces, Augmented Reality, Blockchain, Internet of Things	More intuitive enrollment processes, enhanced security, streamlined data collection

**Table 2: Future Directions for Chatbots in Benefits Enrollment [10,11]**

### Conclusion

The implementation of chatbots in public sector benefits enrollment processes represents a significant step towards more efficient, accessible, and user-friendly government services. As demonstrated throughout this article, chatbots offer numerous advantages, including streamlined administrative processes, improved accuracy, and enhanced user experience. However, their successful deployment is not without challenges, particularly in areas of privacy, system integration, and user acceptance. The case studies examined highlight both the potential and the pitfalls of chatbot implementation, underscoring the importance of careful planning and user-centric design. As AI and NLP technologies continue to advance, and as chatbots become increasingly integrated with other emerging technologies, we can anticipate even more sophisticated and effective systems for benefits enrollment. Nevertheless, it is crucial that these technological advancements are balanced with ethical considerations, ensuring that chatbots truly serve the needs of all citizens, including those who may be less technologically adept. Moving forward, ongoing research, regular user feedback, and adaptive policies will be essential to harness the full potential of chatbots in optimizing benefits enrollment processes while maintaining public trust and accessibility. Ultimately, the success of chatbots in this domain will be measured not just by operational efficiency, but by their ability to make the benefits enrollment process more inclusive, transparent, and responsive to the diverse needs of the population they serve.

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