

• Email: editor@ijfmr.com

Which Type of Social Media Content is Most **Effective for Driving Engagement Outcomes?**

Nur Muhammad Ariseno¹, Karto Adiwijaya²

^{1,2}Department of Management, University of Indonesia

Abstract

The purpose of this research is to determine which type of content (infotainment content, remunerative content, and relational content) is most effective in improving engagement outcomes (word-of-mouth, customer trust, and customer experience) on Instagram. Additionally, it aims to investigate the role of selfcongruence as a moderator of marketing outcomes. The target sample for this research includes active Instagram users over 17 years old who have been exposed to residential home design & build content in the last 6 months. Data analysis will be conducted using SEM-PLS. The research demonstrates that the type of content influences marketing outcomes, with infotainment content being the most effective in increasing engagement. This research provides a new theoretical contribution by exploring the influence of social media content types on marketing outcomes and testing the moderating role of self-congruence.

Keywords: social media content, engagement outcomes, customer engagement

1. Introduction

The internet is experiencing rapid growth and has a major influence on the activities of individuals, companies, and governments. In Indonesia, the number of internet users has been increasing significantly from year to year, influenced by advanced technological developments and equal distribution of internet connections. By January 2023, 212.9 million users, or 77% of the Indonesian population, had used the internet (DataIndonesia.id, 2023).

Current internet use has a direct influence on increasing people's income and has a stronger promotional influence compared to indirect promotion (Zhou et al., 2020). A survey by the Ministry of Communication and Information, together with the Katadata Insight Center, revealed that social media is the main medium for Indonesian people to obtain information from 2020 to 2022 (Katadata, 2023). Social media content includes infotainment content, remunerative content, and relational content (Pletikosa Cvijikj & Michahelles, 2013).

Infotainment content conveys information and entertains users with new, factual, useful, educational, and interesting information (Gavilanes et al., 2018). Marketers can design social media posts to provide customers with information about the product and its performance, as well as include entertainment elements such as videos, photos, and audio sounds to attract customer attention.

Relational content meets consumers' needs for social integration and interaction, as well as their desires for social benefits (Dolan, Conduit, et al., 2019). Marketers can create structured activities that encourage customers to create and upload creative video content on social media, allowing the brand to reach a wider range of customers and increase digital socialization (Blut et al., 2023).



Rewarding content provides rewards in the form of money or incentives (Dolan, Conduit, et al., 2019). Marketers can design social media posts with monetary elements, such as discounts or vouchers that can be claimed at the time of purchase. Offering monetary incentives such as sales promotions and discounts appear to be reasons for consumer-company interactions on social media (Pletikosa Cvijikj & Michahelles, 2013; Rohm et al., 2013).

These three types of content play an important role in forming customer engagement on social media. Managing customer engagement is believed to improve marketing outcomes (Kumar et al., 2010), such as word-of-mouth (Kulikovskaja et al., 2023), customer trust, and customer experience (I. Khan, 2023). Previous research found that the type of social media content has a big influence on improving marketing outcomes for the audience, but has not explained whether the suitability of the type of content for the audience influences marketing outcomes. The problem formulation in this research asks: 1) Does customer

engagement mediate the influence of the type of social media content on marketing outcomes? 2) Does self-congruence moderate the influence of customer engagement on marketing outcomes?

2. Literature review

2.1 UGT and Application on Social Media

The Uses and Gratification Theory (UGT) offers a framework for understanding how individuals intentionally use media to fulfill their needs (Katz et al., 1973). It focuses on uncovering the social and psychological needs that drive various media use patterns, leading to need satisfaction (Katz et al., 1973). UGT theory is highly relevant to social media activities, as it enables individuals worldwide to interact with each other (Williams et al., 2012). Many studies have applied UGT to social media contexts, aiming to explain individuals' psychological motives and perceived values in using social media (Muntinga et al., 2011; Rohm et al., 2013). Within the context of company communication and service strategy, providing diverse content and services is expected to satisfy customer needs, convey perceived values, and stimulate customer engagement on social media (M. L. Khan, 2017). Users often utilize social media to search for information about products they are interested in (Whiting & Williams, 2013). Previous research has identified three types of content on social media: infotainment content, remunerative content, and relational content (Gavilanes et al., 2018; Pletikosa Cvijikj & Michahelles, 2013; Tafesse, 2015)

2.2 Infotainment Content

The term "infotainment content" refers to content that both informs and entertains users with new, factual, useful, educational, and interesting information (Gavilanes et al., 2018). For example, marketers can create social media posts that combine informational elements with entertainment elements such as videos and photos to attract customer attention and create brand associations.

User-generated theory (UGT) focuses on how social media provides intelligent and adaptive data to customers (Chen et al., 2002). Research has shown the importance of conveying information through advertising (Krugman et al., 1969) and the joy derived from finding and receiving brand information in online brand communities (Muntinga et al., 2011; Raacke & Bonds-Raacke, 2008). The desire to seek information from a particular brand can motivate buyers to use social media (Dholakia et al., 2004; Lin & Lu, 2011; N. Park et al., 2009).

2.3 Relational Content

Consumers use the internet for social integration and interaction (Hennig-Thurau et al., 2004), seeking support (Muntinga et al., 2011), and sharing experiences (Leung, 2009). They also engage in social media to gain recognition, connect with others, and have fun (Leung, 2009). Using the Uses and Gratifications



Theory helps understand how people choose and engage with social media. Marketers can encourage user interaction by creating activities like sharing brand-related videos. This approach fosters a sense of community and strengthens the brand's relationship with its customers.

The term "relational content" refers to social media content that meets consumers' needs for social integration and interaction (Dolan et al., 2019). Marketers can encourage customers to create and share content, such as videos, to increase engagement and reach a wider audience (Blut et al., 2023). It's important for companies to support interactivity and foster customer interactions through exclusive content and calls to action (Carlson et al., 2019; Demmers et al., 2020; Harmeling et al., 2017).

2.4 Remunerative Content

The concept of rewarding content on social media relates to the extent to which the content provides monetary or incentive rewards (Dolan et al., 2019). For example, marketers can include financial elements such as discounts or redeemable vouchers in their social media posts to encourage consumer-company interactions (Pletikosa Cvijikj & Michahelles, 2013; Rohm et al., 2013).

2.5 Customer Engagement

Customer engagement is the actions taken by consumers that are not directly related to the process of brand selection (Vivek et al., 2012). It represents a mechanism for retaining customers and generating repeat purchase decisions (Bowden, 2009). Companies use engagement to motivate, empower, and measure customers' contributions to marketing (Wiedmann et al., 2011). Engagement marketing involves the company directing this role to benefit the company intentionally (Islam et al., 2018). The success of interaction marketing depends on the company's ability to recognize and effectively utilize the resources possessed by customers. According to Islam et al. (2019), part of customer engagement is customer experience.

2.6 Word-of-Mouth

Word-of-mouth refers to consumers sharing information about goods, services, brands, or companies with other consumers (Rosario et al., 2016). The study of word-of-mouth communication focuses on its volume, the impact of the relationship strength between the sender and receiver, and the causes and effects of word-of-mouth communication. Existing literature indicates that word-of-mouth promotions are influenced by satisfaction, loyalty, perceived value, and customer experience (Jalilvand & Samiei, 2012; Rosario et al., 2016).

Some scholars consider positive word-of-mouth as part of loyalty (Zeithaml et al., 1996), while others argue that word-of-mouth and repurchase intention should be treated as distinct constructs (de Matos & Rossi, 2008). Online word-of-mouth is any positive or negative statement made by potential, current, or former customers about a product or company, available to a large audience (Hennig-Thurau et al., 2004). Companies are particularly interested in promoting positive word-of-mouth, which may include making positive recommendations about a company to others (Brown et al., 2005).

2.7 Customer Trust

Trust plays a crucial role in customer engagement (Hollebeek & Macky, 2019) as it helps reduce uncertainty in the customer's decision-making process (Sirdeshmukh et al., 2002). Trust grows when one party has confidence in the reliability and integrity of a product (Morgan & Hunt, 1994). Customer trust encompasses both performance, which is the customer's confidence in the service provider's ability to offer high-quality service, and goodness, referring to the belief that the service provider will deliver reliable and competent services with care, attention, and honesty towards consumers (Kandampully et al., 2015).



International Journal for Multidisciplinary Research (IJFMR)

E-ISSN: 2582-2160 • Website: <u>www.ijfmr.com</u> • Email: editor@ijfmr.com

For businesses operating on the Internet and related technologies, increasing customer trust is especially important as sharing personal information increases customers' risk assessment (Hollebeek & Macky, 2019). Building trust is a significant challenge for companies in the ongoing era of technological innovation (Grewal et al., 2020). Marketers need to understand the mechanisms of trust formation when interacting with customers (Sashi, 2021; Stocchi et al., 2019). A high level of customer trust not only reduces risks but also instills confidence in the decision-making process (Sirdeshmukh et al., 2002). Therefore, researchers emphasize the significance of customer trust in internet-based and related technologies, particularly social media (Hollebeek & Macky, 2019).

2.8 Customer Experience

The customer experience is a process that elicits a response from consumers, encompassing cognitive, emotional, and behavioral elements (Driver & Johnston, 2001). Consumer experiences with a brand are defined as the sensations, feelings, cognitions, and behavioral responses triggered by brand-related stimuli such as brand design, identity, packaging, communication, and environment (Brakus et al., 2009). Consumer experiences take place throughout the consumer journey (Lemon & Verhoef, 2016), while consumer involvement is limited to within or intra-interaction dynamics (Khan et al., 2022). Pre-brand usage experiences occur before the start of consumer engagement, followed by internal brand usage experience theory occurs after consumer engagement in focused consumer-brand interactions (Hollebeek & Macky, 2019), indicating that consumer involvement is just one part of the total consumer experience (Thakur, 2019).

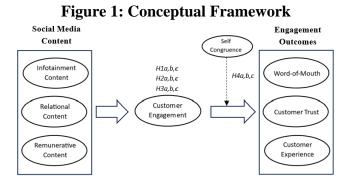
Self-Congruence

The concept of self-congruence is widely used to assess the alignment between a consumer's self-image and a product's brand image. This theory is particularly important for residential home design and construction services, as it can enhance the brand's image and ultimately drive better performance. Selfcongruence is a valuable tool for fostering consumer loyalty and improving a company's financial performance.

Consumers with high self-congruence are likely to have stronger effects on customer engagement, cocreation, trust, and retention compared to those with low self-congruence (Kumar & Kaushik, 2022; Townsend & Wallace, 2017). High self-congruence is associated with a sense of belonging and a preference for a brand (Zogaj et al., 2021), leading to increased consumer engagement and interaction with the company.

3. Conceptual Framework & Hypothesis

The conceptual framework of research as follows.





• Email: editor@ijfmr.com

Hypothesis Development

H1	:	The positive influence of infotainment content on social media on engagement outcomes (a.
		word-of-mouth; b. customer trust; and c. customer experience) is mediated by customer
		engagement
H2	:	The positive influence of relational content on social media on engagement outcomes (a. word-
		of-mouth; b. customer trust; and c. customer experience) is mediated by customer engagement
H3	:	The positive influence of remunerative content on social media on engagement outcomes (a.
		word-of-mouth; b. customer trust; and c. customer experience) is mediated by customer
		engagement
H4	:	Self-congruence moderates the influence of customer engagement on engagement outcomes
		(a. word-of-mouth; b. customer trust; and customer experience)

4. Methods

The study focused on the population of active Instagram users interested in residential home design and build content. The research sample included Instagram users over 17 years old who had engaged with such content in the past 6 months. The sample size was determined using the formula from Hair et al., (2021), which suggests multiplying the number of indicators by 5 to 10, resulting in a sample size of 220 to 440 respondents. The study utilized SEM-PLS for testing both the outer and inner models. The questionnaire design comprised four parts: 1) Introduction including the title and research objectives, 2) Selection questions for screening respondents, 3) Research questions using a 7-point Likert scale, and 4) Respondent profile to gather demographic information.

5. Results

In this study there were 220 respondents who participated and were confirmed to meet the research criteria. **5.1 Convergent Validity and Reliability**

Convergent validity is a measure used to assess how well a concept explains the variability in its indicators. The average variance extracted (AVE) is the metric used to evaluate convergent validity, calculated as the average of the squared indicator loadings associated with a concept. AVE indicates the overall similarity among the indicators. A minimum AVE of 0.50 is considered acceptable. An AVE of 0.50 or higher suggests that the concept explains more than 50% of the variance in its indicators. In the study, the AVE value met the required criteria (Hair et al., 2021). Reliability is utilized to measure and ensure that each construct has a relationship with one another (Hair et al., 2021). There are two indicators to ensure reliability values, namely Cronbach's alpha and composite reliability. In reliability analysis, Cronbach's alpha represents the lower bound, while composite reliability (rhoC) represents the upper bound of the reliability value (Hair et al., 2021). Composite reliability rhoA usually falls between Cronbach's alpha and composite reliability rhoC, making it a good representation of reliability value. The criteria for good reliability are a Cronbach's alpha value of >0.60 and a composite reliability value of >0.70.



	Cronbach's alpha	Composite reliability (rho_a)	Composite reliability (rho_c)	AVE
СЕ	0.809	0.814	0.867	0.692
EXP	0.943	0.946	0.951	0.686
IEC	0.936	0.939	0.947	0.832
RELC	0.907	0.917	0.929	0.568
REMC	0.899	0.902	0.937	0.851
SC	0.911	0.911	0.944	0.789
TRUST	0.910	0.909	0.937	0.638
WOM	0.912	0.914	0.945	0.849

Table 1: Validit	Convergent and	Reliability Test Result
------------------	----------------	--------------------------------

Source: Data Processed, 2024

Note: CE (Customer Engagement), EXP (Customer Experience), IEC (Infotainment Content),), RELC (Relational Content), REMC (Remunerative Content), SC (Self-Congruence), TRUST (Customer Trust), WOM (Word-of-Mouth).

5.2 Coefficient of Determination (R^2)

The coefficient of determination (R2) indicates the extent to which an independent (exogenous) variable impacts the dependent (endogenous) variable. It is a number between 0 and 1, representing the combined influence of independent variables on the dependent variable. A good R2 value falls within the range of 0.25 to 0.75, with values of 0.25 (weak), 0.50 (moderate), and 0.75 (substantial) serving as benchmarks.

R-square	R-square adjusted		
0.575	0.569		
0.632	0.626		
0.432	0.424		
0.515	0.509		
	0.575 0.632 0.432		

 Table 2: Coefficient of Determination (R²) Result

Source: Data Processed, 2024

Note: CE (Customer Engagement), EXP (Customer Experience), TRUST (Customer Trust), WOM (Word-of-Mouth).

The results of the coefficient test (R2) demonstrate that infotainment content, remuneration content, and relational content collectively influence customer engagement by 56.9% (moderate influence). Additionally, the impact of customer engagement on word-of-mouth, customer trust, and customer experience is 62.6% (moderate influence), 42.4% (weak influence), and 50.9% (moderate influence), respectively. 5.3 Indirect Effects

An indirect effect is a pathway in a structural model involving relationships with at least one mediating construct. This test assesses the role of mediation constructs in a study. The assessment criteria for measuring indirect effects are the same as those used for evaluating direct effect structural models (Hair et al., 2021). The assessment parameters for indirect effects use t-values and p-values. A significance level of



5% requires a t-value greater than 1.96 for the research hypothesis to be accepted, and a maximum p-value of 0.005 to conclude that the test is significant.

Table 5: Indifect Effect Result					
	Hypothesis	Original Sam- ple	T statistics	P values	Conclusion
$IEC \rightarrow CE \rightarrow WOM$	H1a	0.249	4.666	0.000	Accpeted
$IEC \rightarrow CE \rightarrow TRUST$	H1b	0.110	2.984	0.003	Accpeted
$IEC \rightarrow CE \rightarrow EXP$	H1c	0.235	4.110	0.000	Accpeted
$RELC \to CE \to WOM$	H2a	0.160	4.219	0.000	Accpeted
$RELC \rightarrow CE \rightarrow TRUST$	H2b	0.071	2.937	0.003	Accpeted
$RELC \to CE \to EXP$	H2c	0.152	3.951	0.000	Accpeted
$REMC \rightarrow CE \rightarrow WOM$	НЗа	0.121	3.337	0.001	Accpeted
$REMC \rightarrow CE \rightarrow TRUST$	H3b	0.054	2.478	0.013	Accpeted
$\operatorname{REMC} \to \operatorname{CE} \to \operatorname{EXP}$	НЗс	0.114	3.133	0.002	Accpeted

Table 3: Indirect Effect Result

Source: Data Processed, 2024

Note: CE (Customer Engagement), EXP (Customer Experience), IEC (Infotainment Content),), RELC (Relational Content), REMC (Remunerative Content), SC (Self-Congruence), TRUST (Customer Trust), WOM (Word-of-Mouth).

5.4 Direct Effects

Direct effect describes how one construct influences other constructs. This test evaluates the direct effect value in the research model using the bootstrapping technique. The parameters used for assessing direct effects are t-values and p-values. A significance level of 5% requires a t-value greater than 1.96 for the research hypothesis to be accepted, and a maximum p-value of 0.005 to conclude that the test is significant.

	Hypothesis	Original Sam- ple	T statistics	P values	Conclusion
SC x CE \rightarrow WOM	H4a	0.046	1.539	0.124	Rejected
SC x CE \rightarrow TRUST	H4b	0.110	1.787	0.074	Rejected
SC x CE \rightarrow EXP	H4c	-0.007	0.242	0.809	Rejected

Table 4: Direct Effect Result

Source: Data Processed, 2024

Note: CE (Customer Engagement), EXP (Customer Experience), IEC (Infotainment Content),), RELC (Relational Content), REMC (Remunerative Content), SC (Self-Congruence), TRUST (Customer Trust), WOM (Word-of-Mouth).

6. Discussion

6.1 The positive influence of infotainment content on social media on engagement outcomes mediated by customer engagement Infotainment content containing education about home design & build, information about home design & build products/services that marketers offer, as well as marketers' performance when



International Journal for Multidisciplinary Research (IJFMR)

E-ISSN: 2582-2160 • Website: <u>www.ijfmr.com</u> • Email: editor@ijfmr.com

running a residential home design & build business in this research can increase customer engagement and word-of-mouth . The audience stated that the content of home design & build contractors was interesting and could create pleasant feelings. Because the audience feels entertained, they tend to introduce and recommend home design & build contractor accounts to other people.

Infotainment content can display marketers' performances regarding their business activities. Apart from that, uploading content that is entertaining can increase audience trust. Furthermore, infotainment content is an important motive for audiences in using social media (M. L. Khan, 2017) because it can trigger and increase their awareness of the content being shared. The audience stated that they were interested and happy with infotainment content about home design & build contractors so they thought that the home design & build contractors displayed content that was honest and safe to trust.

Infotainment content can contain education about home design & build, information about home design & build products/services that marketers offer, as well as marketers' performance when running a residential home design & build business. This content is shared in the form of photos or videos uploaded to Instagram social media and packaged by adding things that can attract the attention of Instagram users, such as music and other entertainment elements. This becomes an attraction for Instagram users who see infotainment content which ultimately triggers customer engagement and customer experience. The audience stated that they felt interested and enjoyed infotainment content about home design & build contractors so that they often thought about and were stimulated by their curiosity about the content.

6.2 The positive influence of relational content on social media on engagement outcomes mediated by customer engagement Relational content is a type of content that opens access to communication between customers and social media business account owners to create social integration and interaction (Dolan, Conduit, et al., 2019). The audience stated that they could communicate directly, provide feedback, and interact with home design & build contractor accounts on Instagram (by liking content, comments or direct messages). Because they feel that it is easy to communicate with the contractor account, they tend to introduce and recommend the home design & build contractor account to other people.

Relational content is a type of content that opens access to communication between customers and social media business account owners to create social integration and interaction (Dolan, Conduit, et al., 2019). This is very important because home design & build is a professional service that customers are expected to consult with marketers. So they assume that the home design & build contractor displays content that is honest and safe to trust. Therefore, good open communication between marketers and customers can create trust in the company.

The audience stated that they could communicate directly, provide feedback, and interact with home design & build contractor accounts on Instagram (by liking content, comments or direct messages). Because they feel it is easy to communicate with the contractor's account, they often think about and are stimulated by their curiosity about the content. So relational content can increase customer engagement and customer experience.

6.3 The positive influence of remunerative content on social media on engagement outcomes mediated by customer engagement Remuneration content provides monetary or incentive rewards (Dolan, Conduit, et al., 2019). The audience is interested in things that offer special offers and discounts on home design & build contractor content which can increase their willingness to introduce and recommend home design & build contractor accounts to other people.

The perception of value that arises from rewarding remuneration content can influence emotions and provoke responses, either positively (Zielke, 2011) or negatively (Dolan, Seo, et al., 2019). These



responses will be converted into trust if the reward content shared is true. The audience is interested in things that offer special offers and discounts on home design & build contractor content, so they assume that the home design & build contractor displays remunerative content that is honest and safe to trust.

Some audiences who are exposed to this content expect rewards, such as monetary incentives, work-related benefits, or personal needs (Muntinga et al., 2011). Audiences are attracted to things that offer special offers and discounts on home design & build contractor content so they often think about and are stimulated by curiosity about the content.

6.4 Self-congruence moderates the influence of customer engagement on engagement outcomes The suitability of the audience's description of home design & build contractor content reflects their image and similarity to themselves personally does not increase their willingness to introduce and recommend home design & build contractor accounts to others. They tend to introduce and recommend the contractor account if they are happy with the content, can communicate with the contractor account, and if there are special offers offered on the content.

The suitability of the audience's depiction of home design & build contractor content reflects their image and similarity to themselves personally does not increase their capacity to trust home design & build contractor accounts on Instagram. They assume that a home design & build contractor is safe to trust if they are happy with the content, can communicate with the contractor's account, and if there are special offers offered on the content.

The suitability of the audience's description of home design & build contractor content reflects their image and the similarity to themselves personally does not increase their curiosity about the content. They assume that their curiosity is stimulated and they continue to think about the content if they are happy with the content, can communicate with the contractor's account, and if there are special offers offered on the content.

7. Conclusion

Using social media for business promotion purposes is something that is still prevalent in this day. Using social media platforms and appropriate content types can, however, produce different results. The context of this study is the types of social media content (informational, relational, and remunerative content) on Instagram that can increase marketing outcomes (word-of-mouth, customer trust, and customer experience). Based on the study's findings, it is anticipated that all business owners who work as contractors designing and building homes will be able to understand which types of content have the greatest impact on increasing marketing outcomes. Relational and infotainment content have the potential to increase audience engagement and engagement outcomes, thus business owners can be encouraged to consistently use these types of content to help their companies achieve high levels of engagement.

Reference

- Alvarez-Milán, A., Felix, R., Rauschnabel, P. A., & Hinsch, C. (2018). Strategic customer engagement marketing: A decision making framework. Journal of Business Research, 92. https://doi.org/10.1016/j.jbusres.2018.07.017
- Ballester, E., Ruiz, C., & Rubio, N. (2021). Engaging consumers through firm-generated content on Instagram. Spanish Journal of Marketing - ESIC, 25(3). https://doi.org/10.1108/SJME-11-2020-0189
- 3. Bentler, P. M., & Bonett, D. G. (1980). Significance tests and goodness of fit in the analysis of covariance structures. Psychological Bulletin, 88(3). https://doi.org/10.1037/0033-2909.88.3.588



International Journal for Multidisciplinary Research (IJFMR)

- 4. Blut, M., Kulikovskaja, V., Hubert, M., Brock, C., & Grewal, D. (2023). Effectiveness of engagement initiatives across engagement platforms: A meta-analysis. In Journal of the Academy of Marketing Science (Vol. 51, Issue 5). https://doi.org/10.1007/s11747-023-00925-7
- 5. Bowden, J. (2009). The process of customer engagement: A conceptual framework. Journal of Marketing Theory and Practice, 17(1). https://doi.org/10.2753/MTP1069-6679170105
- 6. Brakus, J. J., Schmitt, B. H., & Zarantonello, L. (2009). Brand Experience: What Is It? How Is It Measured? Does It Affect Loyalty? Journal of Marketing, 73(3). https://doi.org/10.1509/jmkg.73.3.52
- Brodie, R. J., Ilic, A., Juric, B., & Hollebeek, L. (2013). Consumer engagement in a virtual brand community: An exploratory analysis. Journal of Business Research, 66(1). https://doi.org/10.1016/j.jbusres.2011.07.029
- Brown, M. E., Treviño, L. K., & Harrison, D. A. (2005). Ethical leadership: A social learning perspective for construct development and testing. Organizational Behavior and Human Decision Processes, 97(2). https://doi.org/10.1016/j.obhdp.2005.03.002
- Carlson, J., Wyllie, J., Rahman, M. M., & Voola, R. (2019). Enhancing brand relationship performance through customer participation and value creation in social media brand communities. Journal of Retailing and Consumer Services, 50. https://doi.org/10.1016/j.jretconser.2018.07.008
- Chen, Q., Clifford, S. J., & Wells, W. D. (2002). Attitude Toward The Site II: New Information. Journal of Advertising Research, 42(2). https://doi.org/10.2501/jar-42-2-33-45
- Curasi, C. F. (2001). A critical exploration of face-to-face interviewing vs. computer-mediated interviewing. In International Journal of Market Research (Vol. 43, Issue 4). https://doi.org/10.1177/147078530104300402
- de Matos, C. A., & Rossi, C. A. V. (2008). Word-of-mouth communications in marketing: A metaanalytic review of the antecedents and moderators. Journal of the Academy of Marketing Science, 36(4). https://doi.org/10.1007/s11747-008-0121-1
- Demmers, J., Weltevreden, J. W. J., & van Dolen, W. M. (2020). Consumer Engagement with Brand Posts on Social Media in Consecutive Stages of the Customer Journey. International Journal of Electronic Commerce, 24(1). https://doi.org/10.1080/10864415.2019.1683701
- Dholakia, U. M., Bagozzi, R. P., & Pearo, L. K. (2004). A social influence model of consumer participation in network- and small-group-based virtual communities. International Journal of Research in Marketing, 21(3). https://doi.org/10.1016/j.ijresmar.2003.12.004
- Dolan, R., Conduit, J., Frethey-Bentham, C., Fahy, J., & Goodman, S. (2019). Social media engagement behavior: A framework for engaging customers through social media content. European Journal of Marketing, 53(10). https://doi.org/10.1108/EJM-03-2017-0182
- Dolega, L., Rowe, F., & Branagan, E. (2021). Going digital? The impact of social media marketing on retail website traffic, orders and sales. Journal of Retailing and Consumer Services, 60. https://doi.org/10.1016/j.jretconser.2021.102501
- Driver, C., & Johnston, R. (2001). Understanding Service Customers: The Value of Hard and Soft Attributes. Journal of Service Research, 4(2). https://doi.org/10.1177/109467050142005
- Dutta, S., & Biswas, A. (2005). Effects of low price guarantees on consumer post-purchase search intention: The moderating roles of value consciousness and penalty level. Journal of Retailing, 81(4). https://doi.org/10.1016/j.jretai.2005.08.001



- 19. Dwivedi, A. (2015). A higher-order model of consumer brand engagement and its impact on loyalty intentions. Journal of Retailing and Consumer Services, 24(C). https://doi.org/10.1016/j.jretconser.2015.02.007
- 20. Franke, N., Schreier, M., & Kaiser, U. (2010). The "I designed it myself" effect in mass customization. Management Science, 56(1). https://doi.org/10.1287/mnsc.1090.1077
- 21. Füller, J. (2006). Why consumers engage in virtual new product developments initiated by producers. Advances in Consumer Research, 33.
- 22. Gavilanes, J. M., Flatten, T. C., & Brettel, M. (2018). Content Strategies for Digital Consumer Engagement in Social Networks: Why Advertising Is an Antecedent of Engagement. Journal of Advertising, 47(1). https://doi.org/10.1080/00913367.2017.1405751
- 23. Giakoumaki, C., & Krepapa, A. (2020). Brand engagement in self-concept and consumer engagement in social media: The role of the source. Psychology and Marketing, 37(3). https://doi.org/10.1002/mar.21312
- 24. Grewal, D., Hulland, J., Kopalle, P. K., & Karahanna, E. (2020). The future of technology and marketing: a multidisciplinary perspective. In Journal of the Academy of Marketing Science (Vol. 48, Issue 1). https://doi.org/10.1007/s11747-019-00711-4
- 25. Grubb, E. L., & Grathwohl, H. L. (1967). Consumer Self-Concept, Symbolism and Market Behavior: A Theoretical Approach. Journal of Marketing, 31(4). https://doi.org/10.1177/002224296703100405
- 26. Ha, H.-Y., & Perks, H. (2005). Effects of consumer perceptions of brand experience on the web: brand familiarity, satisfaction and brand trust. Journal of Consumer Behaviour, 4(6). https://doi.org/10.1002/cb.29
- 27. Hair, J. F., Jr., Hult, G. T. M., Ringle, C. M., & Sarstedt, M. (2021). A primer on partial least squares structural equations modeling (PLS-SEM). Sage Publications. Journal of Tourism Research, 6(2).
- Harmeling, C. M., Moffett, J. W., Arnold, M. J., & Carlson, B. D. (2017). Toward a theory of customer engagement marketing. Journal of the Academy of Marketing Science, 45(3). https://doi.org/10.1007/s11747-016-0509-2
- 29. Hennig-Thurau, T., Gwinner, K. P., Walsh, G., & Gremler, D. D. (2004). Electronic word-of-mouth via consumer-opinion platforms: What motivates consumers to articulate themselves on the Internet? Journal of Interactive Marketing, 18(1). https://doi.org/10.1002/dir.10073
- Henseler, J., Ringle, C. M., & Sarstedt, M. (2015). A new criterion for assessing discriminant validity in variance-based structural equation modeling. Journal of the Academy of Marketing Science, 43(1). https://doi.org/10.1007/s11747-014-0403-8
- Hinckeldeyn, J., Dekkers, R., Altfeld, N., & Kreutzfeldt, J. (2014). Expanding bottleneck management from manufacturing to product design and engineering processes. Computers and Industrial Engineering, 76. https://doi.org/10.1016/j.cie.2013.08.021
- Hollebeek, L. D., Glynn, M. S., & Brodie, R. J. (2014). Consumer brand engagement in social media: Conceptualization, scale development and validation. Journal of Interactive Marketing, 28(2). https://doi.org/10.1016/j.intmar.2013.12.002
- Hollebeek, L. D., & Macky, K. (2019). Digital Content Marketing's Role in Fostering Consumer Engagement, Trust, and Value: Framework, Fundamental Propositions, and Implications. Journal of Interactive Marketing, 45. https://doi.org/10.1016/j.intmar.2018.07.003



- Huber, B., Yeates, M., Meyer, D., Fleckhammer, L., & Kaufman, J. (2018). The effects of screen media content on young children's executive functioning. Journal of Experimental Child Psychology, 170. https://doi.org/10.1016/j.jecp.2018.01.006
- 35. Islam, J. U., Hollebeek, L. D., Rahman, Z., Khan, I., & Rasool, A. (2019). Customer engagement in the service context: An empirical investigation of the construct, its antecedents and consequences. Journal of Retailing and Consumer Services, 50. https://doi.org/10.1016/j.jretconser.2019.05.018
- Islam, J. U., Rahman, Z., & Hollebeek, L. D. (2018). Consumer engagement in online brand communities: a solicitation of congruity theory. Internet Research, 28(1). https://doi.org/10.1108/IntR-09-2016-0279
- Jalilvand, M. R., & Samiei, N. (2012). The effect of electronic word of mouth on brand image and purchase intention: An empirical study in the automobile industry in Iran. Marketing Intelligence and Planning, 30(4). https://doi.org/10.1108/02634501211231946
- 38. Japutra, A., Ekinci, Y., & Simkin, L. (2019). Self-congruence, brand attachment and compulsive buying. Journal of Business Research, 99. https://doi.org/10.1016/j.jbusres.2017.08.024
- 39. Järvinen, J.;, Tollinen, A.;, Karjaluoto, H.;, & Jayawardhena, C. (2012). Digital and Social Media Marketing Usage in B2B Industrial Section. Marketing Management Journal, 22(2).
- 40. Kandampully, J., Zhang, T. (Christina), & Bilgihan, A. (2015). Customer loyalty: A review and future directions with a special focus on the hospitality industry. International Journal of Contemporary Hospitality Management, 27(3). https://doi.org/10.1108/IJCHM-03-2014-0151
- 41. Katz, E., Blumler, J. G., & Gurevitch, M. (1973). Uses and gratifications research. Public Opinion Quarterly, 37(4). https://doi.org/10.1086/268109
- 42. Khan, I. (2023). Customer engagement outcomes in mobile applications: Self-congruence as a moderator. Journal of Retailing and Consumer Services, 75. https://doi.org/10.1016/j.jretconser.2023.103497
- 43. Khan, I. U., & Nawaz, A. (2016). A COMPARATIVE ANALYSIS OF LEADERSHIP THEORIES: A REVIEW. Gomal University Journal of Research, 32(2).
- 44. Khan, M. L. (2017). Social media engagement: What motivates user participation and consumption on YouTube? Computers in Human Behavior, 66. https://doi.org/10.1016/j.chb.2016.09.024
- 45. Kim, D. H., Seely, N. K., & Jung, J. H. (2017). Do you prefer, Pinterest or Instagram? The role of image-sharing SNSs and self-monitoring in enhancing ad effectiveness. Computers in Human Behavior, 70. https://doi.org/10.1016/j.chb.2017.01.022
- 46. Krugman, H. E., Bauer, R. A., & Greyser, S. A. (1969). Advertising in America: The Consumer View. Journal of Marketing Research, 6(2). https://doi.org/10.2307/3149683
- 47. Kulikovskaja, V., Hubert, M., Grunert, K. G., & Zhao, H. (2023). Driving marketing outcomes through social media-based customer engagement. Journal of Retailing and Consumer Services, 74. https://doi.org/10.1016/j.jretconser.2023.103445
- Kumar, V., Aksoy, L., Donkers, B., Venkatesan, R., Wiesel, T., & Tillmanns, S. (2010). Undervalued or overvalued customers: Capturing total customer engagement value. Journal of Service Research, 13(3). https://doi.org/10.1177/1094670510375602
- Kumar, V., & Kaushik, A. K. (2022). Engaging customers through brand authenticity perceptions: The moderating role of self-congruence. Journal of Business Research, 138. https://doi.org/10.1016/j.jbusres.2021.08.065
- 50. Kumar, V., & Reinartz, W. (2016). Creating Enduring Customer Value. In Source: Journal of Ma



rketing (Vol. 80, Issue 6).

- Kurniawan, S. H., So, R. H. Y., & Tseng, M. M. (2006). Consumer decision quality in mass customisation. International Journal of Mass Customisation, 1(2/3). https://doi.org/10.1504/ijmassc.2006.008621
- 52. Lemon, K. N., & Verhoef, P. C. (2016). Understanding customer experience throughout the customer journey. Journal of Marketing, 80(6). https://doi.org/10.1509/jm.15.0420
- Leung, L. (2009). User-generated content on the internet: An examination of gratifications, civic engagement and psychological empowerment. New Media and Society, 11(8). https://doi.org/10.1177/1461444809341264
- Lin, K. Y., & Lu, H. P. (2011). Why people use social networking sites: An empirical study integrating network externalities and motivation theory. Computers in Human Behavior, 27(3). https://doi.org/10.1016/j.chb.2010.12.009
- 55. Liu, Q. (Ben), Karahanna, E., & Watson, R. T. (2011). Unveiling user-generated content: Designing websites to best present customer reviews. Business Horizons, 54(3). https://doi.org/10.1016/j.bushor.2011.01.004
- 56. Malär, L., Krohmer, H., Hoyer, W. D., & Nyffenegger, B. (2011). Emotional brand attachment and brand personality: The relative importance of the actual and the ideal self. Journal of Marketing, 75(4). https://doi.org/10.1509/jmkg.75.4.35
- 57. Malhotra, & Naresh. (2010). Marketing Research: An Applied Orientation. Marketing Research.
- Meire, M., Hewett, K., Ballings, M., Kumar, V., & Van den Poel, D. (2019). The Role of Marketer-Generated Content in Customer Engagement Marketing. Journal of Marketing, 83(6). https://doi.org/10.1177/0022242919873903
- 59. Morgan, R. M., & Hunt, S. D. (1994). The Commitment-Trust Theory of Relationship Marketing. Journal of Marketing, 58(3). https://doi.org/10.1177/002224299405800302
- 60. Muntinga, D. G., Moorman, M., & Smit, E. G. (2011). Introducing COBRAs: Exploring motivations for Brand-Related social media use. International Journal of Advertising, 30(1).
- Nysveen, H., & Pedersen, P. E. (2014). Influences of co-creation on brand experience: The role of brand engagement. International Journal of Market Research, 56(6). https://doi.org/10.2501/IJMR-2014-016
- Pansari, A., & Kumar, V. (2017). Customer engagement: the construct, antecedents, and consequences. Journal of the Academy of Marketing Science, 45(3), 294–311. https://doi.org/10.1007/s11747-016-0485-6
- 63. Park, M., & Yoo, J. (2016). E-mass customization: Effects of self-congruity and functional congruity on consumer responses. Social Behavior and Personality, 44(8). https://doi.org/10.2224/sbp.2016.44.8.1379
- Park, N., Kee, K. F., & Valenzuela, S. (2009). Being immersed in social networking environment: Facebook groups, uses and gratifications, and social outcomes. Cyberpsychology and Behavior, 12(6). https://doi.org/10.1089/cpb.2009.0003
- 65. Pine, B. J., & Gilmore, J. H. (1998). Welcome to the experience economy. Harvard Business Review, 76(4).
- 66. Pletikosa Cvijikj, I., & Michahelles, F. (2013). Online engagement factors on Facebook brand pages. Social Network Analysis and Mining, 3(4). https://doi.org/10.1007/s13278-013-0098-8



- 67. Raacke, J., & Bonds-Raacke, J. (2008). MySpace and facebook: Applying the uses and gratifications theory to exploring friend-networking sites. Cyberpsychology and Behavior, 11(2). https://doi.org/10.1089/cpb.2007.0056
- 68. Rohm, A., Kaltcheva, V. D., & Milne, G. R. (2013). A mixed-method approach to examining brandconsumer interactions driven by social media. Journal of Research in Interactive Marketing, 7(4). https://doi.org/10.1108/JRIM-01-2013-0009
- 69. Rosario, A. B., Sotgiu, F., De Valck, K., & Bijmolt, T. H. A. (2016). The effect of electronic word of mouth on sales: A meta-analytic review of platform, product, and metric factors. Journal of Marketing Research, 53(3). https://doi.org/10.1509/jmr.14.0380
- 70. Rowley, J. (2008). Understanding digital content marketing. Journal of Marketing Management, 24(5–6). https://doi.org/10.1362/026725708X325977
- 71. Rubin, A. M. (2009). Uses-and-gratifications perspective on media effects. In Media Effects: Advances in Theory and Research. https://doi.org/10.4324/9780203877111-14
- 72. Sameh Monir El-Sayegh. (2008). Evaluating the Effectiveness of Project Delivery Methods. Journal of Construction Management and Economics, 23.
- 73. Sashi, C. M. (2012). Customer engagement, buyer-seller relationships, and social media. Management Decision, 50(2). https://doi.org/10.1108/00251741211203551
- Sashi, C. M. (2021). Digital communication, value co-creation and customer engagement in business networks: a conceptual matrix and propositions. European Journal of Marketing, 55(6). https://doi.org/10.1108/EJM-01-2020-0023
- 75. Sirdeshmukh, D., Singh, J., & Sabol, B. (2002). Consumer trust, value, and loyalty in relational exchanges. Journal of Marketing, 66(1). https://doi.org/10.1509/jmkg.66.1.15.18449
- 76. Solomon, M. (2020). Consumer Behavior Buying, Having, and Being. In Pearson (Issue April).
- Stocchi, L., Michaelidou, N., & Micevski, M. (2019). Drivers and outcomes of branded mobile app usage intention. Journal of Product and Brand Management, 28(1). https://doi.org/10.1108/JPBM-02-2017-1436
- 78. Sugiyono. (2015). Sugiyono, Metode Penelitian dan Pengembangan Pendekatan Kualitatif, Kuantitatif, dan R&D, (Bandung: Alfabeta, 2015), 407 1. Metode Penelitian Dan Pengembangan Pendekatan Kualitatif, Kuantitatif, Dan R&D, 2015.
- 79. Tafesse, W. (2015). Content strategies and audience response on Facebook brand pages. Marketing Intelligence and Planning, 33(6). https://doi.org/10.1108/MIP-07-2014-0135
- 80. Taiminen, H. M., & Karjaluoto, H. (2015). The usage of digital marketing channels in SMEs. Journal of Small Business and Enterprise Development, 22(4). https://doi.org/10.1108/JSBED-05-2013-0073
- Thakur, R. (2019). The moderating role of customer engagement experiences in customer satisfaction–loyalty relationship. European Journal of Marketing, 53(7). https://doi.org/10.1108/EJM-11-2017-0895
- Townsend, L., & Wallace, C. (2017). Chapter 8: The Ethics of Using Social Media Data in Research: A New Framework. https://doi.org/10.1108/s2398-60182018000002008
- 83. Turner, J. F. C., & Fichter, R. (1972). Freedom to Build: Dweller Control of the Housing Process. Urban Studies, 11(2).
- 84. Vivek, S. D., Beatty, S. E., & Morgan, R. M. (2012). Customer engagement: Exploring customer relationships beyond purchase. Journal of Marketing Theory and Practice, 20(2). https://doi.org/10.2753/MTP1069-6679200201



- 85. Weston, R., & Gore, P. A. (2006). A Brief Guide to Structural Equation Modeling. The Counseling Psychologist, 34(5). https://doi.org/10.1177/0011000006286345
- 86. Whiting, A., & Williams, D. (2013). Why people use social media: a uses and gratifications approach. Qualitative Market Research: An International Journal, 16(4). https://doi.org/10.1108/QMR-06-2013-0041
- Wiedmann, K. P., Hennigs, N., Schmidt, S., & Wuestefeld, T. (2011). Drivers and outcomes of brand heritage: Consumers' perception of heritage brands in the automotive industry. Journal of Marketing Theory and Practice, 19(2). https://doi.org/10.2753/MTP1069-6679190206
- Williams, D. L., Crittenden, V. L., Keo, T., & Mccarty, P. (2012). The use of social media: An exploratory study of usage among digital natives. Journal of Public Affairs, 12(2). https://doi.org/10.1002/pa.1414
- 89. Zeithaml, V. A., Berry, L. L., & Parasuraman, A. (1996). The behavioral consequences of service quality. Journal of Marketing, 60(2). https://doi.org/10.2307/1251929
- 90. Zhang, J. Z., & Chang, C. W. (2021). Consumer dynamics: theories, methods, and emerging directions. In Journal of the Academy of Marketing Science (Vol. 49, Issue 1). https://doi.org/10.1007/s11747-020-00720-8
- 91. Zhou, X., Cui, Y., & Zhang, S. (2020). Internet use and rural residents' income growth. China Agricultural Economic Review, 12(2). https://doi.org/10.1108/CAER-06-2019-0094
- 92. Zogaj, A., Tscheulin, D. K., & Olk, S. (2021). Benefits of matching consumers' personality: Creating perceived trustworthiness via actual self-congruence and perceived competence via ideal self-congruence. Psychology and Marketing, 38(3). https://doi.org/10.1002/mar.21439